Specification workshop
All experts collaborate in a timeboxed session (for example in the Refine session) to evolve a shared understanding of the required changes from all perspectives. Key examples help to provide clarity and precision and identify gaps. Using the #NoEstimates complexity matrix they identify dependencies and possible risks. The result is used both as a specification and as a business-oriented functional acceptance test.

Planning
In this meeting the team identifies the stories they would deliver in the initial cycle. They consider the defined prioritization of the backlog as well as dependencies, their own capacity and the testability of the features. In addition they try to identify possible risks and impediments.

Story implementation
Team members first review the story (mainly acceptance criteria and tests) together with the product owner or a business expert. The team starts implementing the story only if all misunderstandings have been cleared up. This includes all necessary tasks to fulfill the #DefinitionOfDone, like implementing the changes as well as the useful developer and acceptance tests. Once all tasks are completed, the results are presented and discussed with the product owner. Once approved the story is ready to be shipped.

Living documentation
By automating the examples created in the specification workshop, an executable specification evolves, comprising a detailed description of the feature, acceptance criteria and examples used as executable acceptance tests that reflect the current and true state of the system. Executable feature specifications based on #BDD provide information about the system that is current, accurate and easy to understand by all involved experts. As these specifications are executable and updated every time the system changes, it can serve as living documentation and is the single source of truth as to what the system does.

Session-based testing
Exploratory testing is a crucial complement for automated tests and must occur during the whole development process. Testing sessions are intended to explore the system and help to understand the robustness of the system as well as the overall functioning of the system.

Continuous verification
The automated acceptance tests as part of the executable specifications are used for the regression testing of the evolving system. Thus, they are integrated into the continuous integration pipeline to enable fast feedback.

Observe and learn
Once the changes are live, it is important to validate their success. This is done using the metrics defined in the impact analysis at the beginning. It is easy to track the success of your ideas if you agreed on the impacts you are able to adopt your plans and future scopes.

Go-live
Features are activated for a growing set of end users. Now we get real and concrete feedback about user acceptance and the success of our ideas. The continuous feedback loop is crucial to learn from our users and keep their impact high. Achieving a high degree of control here enables advanced methods like #A/B-Testing.